Why Bad Ads Happen to Good Causes

AND HOW TO ENSURE THEY WON’T HAPPEN TO YOURS.

A guide for creating more effective public interest print advertising featuring new data from an unprecedented 10-year study by RoperASW.

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Cause Communications is a 501c3 nonprofit created by Hershey Associates, a design and marketing consulting firm based in Santa Monica, California. Cause Communications was launched to work as a strategic marketing partner with nonprofit clients, enabling them to market their organizations and campaigns more effectively. For more information, visit www.causecommunications.org.

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  1. Capture the reader’s attention like a stop sign and direct it like a road map.
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Andy Goodman
Introduction

The Wake-Up Call

The story behind this book begins on Halloween, and it is, appropriately, a little scary. On the morning of October 31, 2000, I spotted an article in *The New York Times* entitled, “What’s Wrong with Dot-Com Ads?” It described a newly released study by Roper Starch Worldwide (now RoperASW) that measured the ability of these ads to capture and hold the attention of magazine and newspaper readers. The reason for measuring these particular attributes, according to RoperASW, is quite simple: people cannot be influenced by ads they don’t read.

The readership scores for the dot-com ads were dismal. “A lot of advertisers on the Internet are just not paying attention to the basics,” the report’s author, Philip Sawyer, told the *Times*. This quote instantly struck a chord with me. As a communications consultant to nonprofits and foundations, I pay particularly close attention to public interest advertising. Much of what I see also appears to ignore the basics: headlines that ramble on forever, reams of dense text, layouts that give the eye no clue where to begin. I wondered if my observations were just the tip of the iceberg.

I called RoperASW’s headquarters in New York and asked if they had ever conducted a readership study of nonprofit advertising. The answer was no. To date, no public interest organization had ever commissioned such a study — but the data to perform a study was there. As RoperASW researchers had been interviewing magazine and newspaper readers over the years, they routinely captured comments on hundreds of public interest ads. Those responses were tabulated and deposited in the company’s database, but no organization had ever asked RoperASW to retrieve and analyze them.

With funding from The Pew Charitable Trusts, I commissioned a study of approximately two hundred public interest print ads that had been published between 1990 and 2000. This sample included placements by The American Cancer Society, American Heart Association, American Red Cross, Planned Parenthood, Save the Children, World Wildlife Fund and dozens of other prominent national organizations. The ads appeared in large circulation publications including *Business Week, Cosmopolitan, Essence, Fortune, Reader’s Digest, Rolling Stone,* and *Sports Illustrated.* (A full list of advertisers and publications is included in the next section.)

The Starch study was completed in June 2001, and while “scary” may verge on hyperbole, the results are sobering at the very least. With few exceptions, the ads performed poorly in terms of capturing the readers’ attention, drawing them into the ad, and leaving a strong impression in their minds. Like the dot-com ads, most of the public interest ads were stunningly weak on design basics. “Relatively rare is the ad for a nonprofit organization that earns high readership scores,” the report concluded, “and quite common are those that rank among the lowest ads in a given issue of a publication we have studied.”
My hunch, apparently, was confirmed: major league nonprofits advertising in major league publications were getting distinctly minor league results. I use the qualifier “apparently” because a Starch readership study is not a definitive analysis of an ad’s efficacy, nor is it intended to be. Instead, Starch’s methodology (to be described in greater detail shortly) is designed to provide a strong indicator of performance. If a majority of readers tell Starch interviewers that they didn’t recall seeing a certain ad or only scanned portions of it, the ad earns low scores. These scores can then be viewed as an indicator of poor response among a wider audience, and common sense would suggest they’re reliable indicators. After all, if most people didn’t notice an ad or spend much time with it, it’s reasonable to assume – in the absence of other data – they didn’t act on it either.

Given the size and reputations of the nonprofits represented in the sample, however, I suspected additional data might, in fact, be available. Many nonprofits I advise use focus groups to test ads before they run, and it seemed likely that some (if not all) of the organizations with ads in the study would have done the same. If so, they would have qualitative data of their own to compare with Starch’s scores. In addition, several of the ads in the study included web addresses, toll-free numbers, coupons, or other mechanisms that offer direct measurements of reader response. If those responses had been tracked, more data could be added to the picture.

Consequently, I began to view the Starch study as a wake-up call rather than the last word in this story. Intrigued (and a bit depressed) by its conclusions, I started contacting the organizations included in the study to see exactly how much they knew about their ads’ performance. If they possessed data that contradicted the Starch scores, I wanted to see it and to understand how the ad had defied Starch’s predictions. If their data confirmed Starch’s findings, I wanted to learn how the organization got stuck with such a poorly performing ad. (Was it designed in-house? Did an agency create it, and if so, why did the agency deliver such an ineffective piece?)

In short, I could see that bad ads were happening to good causes, but I still wasn’t certain why.
In August 2001, I began interviewing representatives of nonprofits and advertising agencies with ads in the study. This new round of research took six months to complete, and even in that considerable time span my research director, Jan Fambro, and I could not track down data for every ad. When informed about the Starch study and plans for this book, most nonprofits wanted to be helpful, but some were simply unable to locate records for ads that had appeared as many as ten years ago. Turnover of key personnel was another problem: the data we sought may have existed, but the person who knew how to find it was long gone.

It’s also worth noting that we encountered a surprising amount of apathy as we requested interviews. Even though Jan and I emphasized that we were offering an opportunity to develop a more complete picture of an ad’s performance, numerous phone calls and e-mails to several targeted organizations were simply not returned.

Despite these hurdles, I managed to conduct very fruitful interviews with representatives of the American Cancer Society, Planned Parenthood, Red Cross, Save the Children, World Wildlife Fund, and several other national organizations with extensive experience in print advertising. I was also able to interview advertising agency representatives who were involved in the creation of tested ads, and who brought additional insights to the unique challenges of public interest advertising.

While conducting these interviews, I consulted several highly regarded books on both advertising in general and print advertising in particular to deepen my understanding of the field. (See Good Books for a full bibliography.) This list included industry classics such as Ogilvy on Advertising, The Copywriter’s Bible, Twenty Ads That Shook the World, and my personal favorite (at least in terms of its title), Hey, Whipple, Squeeze This. It also included books that are tangentially related to advertising but have worthwhile chapters on such related topics as the power of photographs (Visual Persuasion), information design (The Social Life of Information), and the ever increasing challenge of capturing attention (The Attention Economy).

What emerged from the interviews, background reading, and a closer look at the Starch scores was a clearer picture of the state of public interest print advertising over the last decade. While I will be the first to admit that a couple of hundred ads, a few months of interviews, and a handful of books do not comprise the most scientific analysis possible, I remain confident in concluding that a wake-up call is timely. As you’re about to see, additional research revealed that the news for some of the ads was not quite as bad as Starch predicted, but too many nonprofit organizations are still publishing ads with designs that simply do not enhance readership.
The Good News (a.k.a. Keep Reading)

Which brings us to the purpose of this book and, thankfully, some good news for every public interest advertiser who reads it. If you want to create print ads that your target audience will be inclined to read, there are design principles to guide you. Eight decades of Starch research have identified these principles, and the readership study I commissioned applies them directly to public interest advertising. Moreover, if you talk to people in the field (at both nonprofits and ad agencies) and read the literature of advertising, you’ll hear and see these principles referred to again and again.

Of course, you might also encounter resistance to any notion of “principles,” “rules,” or other hard-and-fast strictures that imply, “This is how you do it.” That comes with the territory wherever creativity is a major part of the job. I’ve encountered that attitude throughout my careers in advertising, radio, and most recently television, where I wrote for the network sitcoms “Dinosaurs” (ABC) and “The Nanny” (CBS). In my tenure as a story editor and producer, I learned that all the creativity in the world wouldn’t help you if you didn’t understand the essential structure of the 22-minute sitcom. The best writers I worked with bent and broke the rules from time to time, but they did so knowingly. As T.S. Eliot once advised, “It is not wise to violate the rules until you know how to observe them.”

The same can be said for advertising. Like a TV show, an ad’s appeal is based on the shifting sands of public taste, so there is a certain amount of luck and magic in creating something that gets everyone buzzing. And the question “What makes an ad work?” has always been an elusive one, as evidenced by the oft repeated quote attributed to John Wanamaker, “Half my advertising dollars are wasted – I just can’t figure out which half.” Nevertheless, there are some things we have figured out. In his book, Ogilvy on Advertising, David Ogilvy writes,

“I am sometimes attacked for imposing ‘rules.’ Nothing could be further from the truth. I hate rules. All I do is report how consumers react to different stimuli. I may say to an art director, ‘Research suggests that if you set the copy in black type on a white background, more people will read it than if you set it in white type on a black background.’ A hint, perhaps, but scarcely a rule.”

I’m not particularly fond of rules either, but I know that whether you’re writing an episode of “The Simpsons,” painting the ceiling of the Sistine Chapel, or designing an ad to save the whales, you need to understand the principles of your craft. The third section of this book identifies principles of print advertising that can help your organization design more readable ads on its own, as well as help you evaluate ads that are presented to you by an agency.

Why do bad ads happen to good causes? The evidence that I’ve been able to gather suggests one answer: the ads’ creators violated so many basic design principles that poor reader response was almost inevitable. How can you ensure this won’t happen to you?

Read on.
**The Starch Readership Study of Public Interest Print Advertising, 1990-2000**

**Purpose, History and Methodology**

A Starch readership study is designed to measure what has been seen and read in a specific issue of a publication. Starch studies have been conducted since 1923 under the guiding principle (originally articulated by Dr. Daniel Starch, the company’s founder), “Before an ad can do anything, it must first be seen and read.” Today, according to RoperASW, the Starch division measures over 25,000 ads in more than 400 different magazines and newspapers each year.

The research process for a readership study begins with a face-to-face interview. A Starch researcher will page through a selected publication such as *Fortune* or *TV Guide* and, as each ad appears, ask the interview subject several questions: Do you recall seeing this ad? Do you remember the name of the advertiser? How much of the ad did you read? A minimum of one hundred interviews is conducted for each ad, and interview locations are assigned across the U.S. to roughly parallel the publication’s distribution. Interviews are conducted within 1-3 weeks of the issue’s release so the ads will be relatively fresh in the reader’s memory.

Once all the interviews for a given publication have been completed, the responses for each ad are tabulated and translated into three scores:

**Noted:** Percentage of readers who remembered having seen the ad in the selected issue.  
*(The Noted score measures the “stopping power” of the ad.)*

**Associated:** Percentage of readers who recalled the name of the advertiser or campaign.  
*(The Associated score measures “branding.”)*

**Read Most:** Percentage of readers who read half or more of the written material in the ad.  
*(The Read Most score measures reader involvement and tends to correlate positively with response to the “ask” within the ad.)*

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**Attention, Not Just Awareness**

“You can throw oodles of information into a person’s awareness. The problem is that everybody is doing it. Awareness is vague, general information, and doesn’t by itself catalyze any action. Attention is targeted and specific. It gets people moving. In a simple analogy, awareness is the target and attention is the bull’s-eye.”

—Thomas Davenport & John Beck, *The Attention Economy*
This full-page ad was part of a multimedia campaign conducted by the American Cancer Society between March and August 2000. In the table of scores (above), you see the ad’s three “raw” scores, the results of one hundred (or more) interviews: 56% Noted, 52% Associated, 28% Read Most. At this point, a question is probably forming in your mind: are these good scores? Without some context it’s impossible to say, and that’s why Starch calculates two additional sets of scores for each ad.

The **Issue Index** scores show how an ad performed compared to all other ads within the same edition of the magazine or newspaper. In this “apples-to-oranges” comparison, 100 becomes the average score, so results above 100 indicate a better-than-average performance. Issue Index scores for the American Cancer Society ad show that it performed 3% above average in attracting readers’ attention, 10% above average establishing the organization’s name in their minds, and 15% above average in compelling them to read most of the text.

The **Adnorm Index** scores show how an ad performed compared only to the other ads within its category. This “apples-to-apples” comparison is more precise because nonprofits (like many of their commercial counterparts) face an uphill battle when forced to compete for attention with automobile companies, fast food chains, and other deep-pocketed advertisers who can place expensive, full-page ads week in and week out. In this narrower competition against other “Organization Ads” in the same magazine, the American Cancer Society did substantially better: +18% Noted, +24% Associated, +26% Read Most. Based on this last set of numbers alone, Starch concluded that this ad effectively captured its audience and held them long enough to deliver its message.
 Specifications for the Public Interest Study

All ads used in this study were culled from Starch’s print advertising database – the world’s largest – and we began our search by focusing on the years 1990-2000. Within this time span, we narrowed the field by category, but since Leading National Advertisers (the body which determines advertising categories) did not create one as narrow as “public interest” or “nonprofit,” we were forced to search the broader category of “Organization Advertising.”

This search yielded 811 placements but included organizations and associations such as America’s Pharmaceutical Companies, Knights of Columbus, and the Philadelphia Museum of Art. Working with Philip Sawyer, the Starch Senior Vice President who would author the study, I refined the sample to 195 ad placements made by advocacy organizations working across many issues – the “good causes” of this book’s title. (And please note: I am using this term in a strictly colloquial sense and am not implying a judgment on the relative “goodness” of any of these organizations.)

How To Read Scores in This Book: as we evaluate the performance of each tested ad from this point on, we will focus exclusively on the Adnorm Index scores. The Noted, Associated, and Read Most scores for each ad will be automatically translated into pluses and minuses so its performance against other ads in its category is immediately apparent.

<table>
<thead>
<tr>
<th>Adnorm Scores</th>
<th>Noted</th>
<th>Associated</th>
<th>Read Most</th>
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<tr>
<td></td>
<td>+47</td>
<td>+40</td>
<td>N.A.</td>
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These 195 placements were made by the following nonprofit organizations:

- Alzheimer's Association
- American Cancer Society
- American Committee for the Weizmann Institute of Science
- American Heart Association
- American Indian College Fund
- American Red Cross
- Boys & Girls Clubs of America
- Cease Fire, Inc.
- Charitable Gift Fund Organization
- Children International
- Choice USA Organization
- Christian Children’s Fund
- CJ Foundation for SIDS
- Coalition for America’s Children
- Federation for American Immigration Reform
- Foster Parents Plan
- Free TV for Straight Talk Coalition
- Hepatitis Foundation International
- Jackie Robinson Foundation
- John Templeton Foundation
- Leukemia Society of America
- Making Strides Against Breast Cancer
- National Coalition Against Domestic Violence
- National Mental Health Association
- National Multiple Sclerosis Society
- Negative Population Growth
- Partnership for a Drug-Free America
- Pew Center on Global Climate Change
- Planned Parenthood Federation of America
- Public Media Center
- Quail Unlimited
- Recycle America (Waste Management, Inc.)
- Save the Children Federation
- Shelby Heart Fund
- Sierra Club
- The Chancellor's Literacy Campaign
- The National Arbor Day Foundation
- The Nat’l. Comm. for Missing & POW’s Affairs
- The Nature Conservancy
- The Trust for Public Land
- UJA Federation of New York
- Until There’s a Cure Foundation
- Wildlife Conservation Society
- World Wildlife Fund

The placements were made in the following national publications:

- Audubon
- Better Homes and Gardens
- Bon Appetit
- Business Week
- Cosmopolitan
- Ebony
- Entertainment Weekly
- Esquire
- Essence
- Family Circle
- Forbes
- Fortune
- Glamour
- Good Housekeeping
- Home Magazine
- Ladies Home Journal
- McCall’s
- Motor Trend
- Newsweek
- Parade
- Reader’s Digest
- Rolling Stone
- Self
- Seventeen
- Sports Afield
- Sports Illustrated
- Sunset
- Time
- TV Guide
- U.S. News & World Report
- Vogue
- Woman’s Day

For the study, Philip Sawyer analyzed the data from all 195 ad placements, and his report highlights 26 ads that were most representative of the entire sample. Those ads, along with their readership scores, are featured in the next two sections of this book.

A Note on Starch
Policy: when conducting readership studies, Starch does not release the scores for all ads in a given study. If an organization with which you are affiliated is included in the list above, one of your ads may have been captured in this study, but the publishers of this report may not have access to your ad’s specific scores. For more information, inquiries may be directed to Andy Goodman via email at andy@agoodmanonline.com.
Common Problems

The following ads illustrate some of the design problems that were most common in the study:

**American Liver Foundation**

‘Hepatitis A’
(May 1999)

This ad is fairly representative of many ads in the study. At first glance the design may appear professional and relatively “clean,” but this is the kind of print advertising that most readers will flip past for several reasons:

- By placing the headline (“After I picked up hepatitis A…”) over the photograph of the palm trees, the designers have made the headline more difficult to read while lessening the visual power of the photograph.

- The photo of the model is monochromatic (i.e., a single tone, as opposed to color or black & white) and parts of her head are cut off by the close-up angle. Starch data compiled from thousands of other ads show that readers find monochromatic pictures the least attractive to the eye, and they are also less attracted to pictures where parts of the model are not shown.

- Starch data also indicate that after looking at a photo, most readers tend to look down. This tendency suggests that most readers who stay with this ad will see the woman’s face and then proceed to the subhead (orange text) and the body copy beneath it—entirely missing the quotation over the palm trees.

The low scores garnered by this ad are predictable based on all the design characteristics that run contrary to well-documented reader tendencies.
The recognizable face of a celebrity can add drawing power to an advertisement, and the NRA was probably counting on this when they cast Steve Largent – former quarterback of the Seattle Seahawks – in the starring role in an ad placed in a male-oriented magazine. Largent’s handsome, smiling face dominates the ad, and it is highly likely that this is the first place you (and most readers) looked, but where did you look next?

The extremely low Read Most score indicates that most readers did not look at the text in the upper right hand corner of the ad, and again, this is predictable given certain design principles:

- First, while readers tend to scan pages from left to right, the tendency after seeing a photograph or other illustration is to look down (most likely, in this case, to the boy holding the rifle).

- Second, printing text over a photograph is usually a dicey proposition, especially in this example where the photo provides a mottled background that makes the light text difficult to read.

- Third, the final paragraph of the text (and the campaign’s slogan, in fact) is printed over the rifle, which strongly competes for the reader’s attention.

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<th>Read Most</th>
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<tr>
<td></td>
<td>-15</td>
<td>-15</td>
<td>-64</td>
</tr>
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Save the Children
“For some children...”
(June 1998)

Among subjects for a photograph in an advertisement, babies are one of the most powerful "eye magnets" available. Starch data confirm this, but the company’s research also shows that the way the baby is depicted is critically important. Readers instinctively want to know that the baby is safe, happy, and well cared-for, and they will look for visual clues along these lines. Unfortunately for Save the Children, the close-up of the baby’s feet in this ad may have disturbed readers, particularly if it reminded them of children who were innocent victims of war, disease, hunger, or crime.

The low Read Most score for this ad (46% below average within its category) suggests that this ad turned away many potential readers, and Save the Children’s records confirm this. Because of the direct response mechanisms contained within the ad, Save the Children was able to count the number of sponsors generated by the ad. According to Amanda Akel, Save the Children’s Advertising Manager (who was not involved in the creation of this ad), the ad achieved only 8% of its goal. “We found in television advertising that showing children and the environment they live in is the most effective way to portray the picture,” Akel added, “Showing the baby’s feet is not telling much of a story, so I’m not surprised.”
The most educated investment you can make

Should your investing and charitable giving work together?

Yes, if you want a plan that can provide increased income for you and fund the causes closest to your heart. A UJA-Federation Life Income Plan will provide income for you and support for 130 agencies in human services, education or health care— in the Greater New York area, Israel and to other countries. Under one of our plans, you will receive a lifetime annuity that pays anywhere from 7.5% to 12% of your gift, depending on your age. There are tax benefits as well.

Yes, if you own highly appreciated, low-yielding assets such as growth stocks, personal property or real estate.

A Charitable Remainder Trust can convert these assets into a steady stream of income without requiring you to sell them and pay capital gains tax.

Yes, if your home has greatly appreciated in value.

A Gift of Residence with Retained Life Estate allows you to donate your home to UJA-Federation, receive a current income tax deduction, and continue to live in your home for the rest of your life.

Yes, if you have a large real estate portfolio or an interest in a family business.

UJA-Federation has strategies that allow you to transfer such assets to the next generation at significantly lowered tax costs. Gift or estate taxes can otherwise amount to as much as 60%.

Yes, if you want to pass IRAs to your heirs.

Taxes can be as high as 85% of the value of an inherited IRA. But by using a portion of your retirement plan assets to establish a Charitable Remainder Trust, you may be able to preserve much of the value of the plan for your family.

And Yes, if you want to make more of a contribution to your community than you thought possible.

These plans can give you the financial security you need to become a major donor to your community through UJA-Federation, one of the world’s most prestigious and efficient charitable organizations. Whether educating a child in Lithuania or resettling immigrants in Israel, counseling people with AIDS in Queens, or caring for the needy in your community, UJA-Federation creates countless, unshakable acts of kindness every day.

For a free "Planned Giving Fact Kit" which explains how an educated investment can help you and the causes closest to your heart, mail the coupon or call 800-997-5166, ext. 79.

UJA Federation of New York
"The most educated investment..."
(June 1998)

This full-page ad for the UJA-Federation is also swimming upstream against time-tested tendencies of newspaper and magazine readers:

• An ad’s headline is often its best chance to grab a reader’s attention. This headline is physically split in two by the photograph, and even in its entirety it lacks a strong call to action or an element of intrigue.

• A photograph is another tool for grabbing attention (many would say it’s the best), but the meaning of this picture is ambiguous, and it probably failed to strike an emotional chord in most readers.

• People will read long copy (arbitrarily defined by Starch as 100 words or more), but they have to be intrigued by the headline, photo, or both—and the below average Read Most scores indicate that most people were not sufficiently interested.
“The Idea Market” was one of six ads designed to raise the profile (within the U.S.) of the Israel-based Weizmann Institute of Science, as well as to reinforce a positive image of the Institute among current supporters. The print-only campaign was also deployed to promote the value of scientific research in general. The ads were selectively placed in op-ed pages or other print environments where long text was likely to be read.

Unfortunately, this ad recorded low readership scores across the board, including the lowest Read Most score (69% below average) in the entire study. Placing the headline below the text is an unconventional approach, but the headline’s size compensates for its placement, and, as with most headlines, it’s probably the place where you begin reading the ad. The fact that the headline has no call to action, offers no benefit, and does nothing to intrigue you suggests that many readers stopped right there. If they did stay with the ad, however, they faced a cloud (literally) of text that is extremely difficult to read. Starch data show that unjustified left margins predictably generate lower readership scores, and that trend clearly continued here.

“The organization felt this was a clever concept,” said Jeff Sussman, Vice President of Marketing, Communications and Public Affairs (who was not with ACWIS when the ads were created), “but in advertising, I think you need to do what the reader needs most, even if you have to pass on a great concept.”
Thanks to incorrect categorizing, this ad by Waste Management (a commercial entity) was filed under “Organization Advertising,” but the insights gained from the scores of this ad are worth including. As you looked at this ad, it’s very likely that you saw the headline (“Practical Office Paper Recycling Is Here”), glanced down to the woman, followed her extended arm to the piece of paper in her right hand, and then noticed the green and white Recycle America logo on the plastic receptacle. If you failed to return to the top of the page to read the text, you’re like most of the people Starch interviewed about this ad. You saw it, you noticed the logo, and you stopped reading right there.

The Adnorm Scores for this ad tell the story of poorly conceived “flow.” This design was successful in grabbing people’s attention (27% above average) and leading them to the Recycle America logo (39% above average), but it failed to bring people into the text, which carried important information about starting a recycling program at your company (40% below average). Starch data show that when readers arrive at the bottom of a page, they have a strong tendency to turn the page, and that is probably what sabotaged a good start here.
COMMON PROBLEMS - cont'd

AMERICAN HEART ASSOCIATION

"Heart Guide"
(April 1990)

This ad does a number of things right but undercuts its performance with one fundamental design error.

On the plus side, it begins by attracting the eye with a large, colorful, and interesting image: supermarket bags arranged into the shape of a heart. From here, the eye tracks down to a headline ("In one year, you’ll make 8,000 decisions…") that provides an interesting fact and a clear benefit for the reader. And from there, the eye naturally moves to the text which, presumably, will spell out this benefit.

But this is where the ad’s designer made a choice that runs contrary to well-documented reader tendencies. By dividing the text into three boxes, the designer has essentially built walls to stop the reader’s eyes, and while sentences continue through these “walls,” readers will frequently stop reading when they encounter a solid line. This design technique, known as “segmenting,” discourages readership according to Starch data.

The Adnorm Scores reflect these pluses along with one, strong minus: the ad did a solid job of attracting attention and establishing the American Heart Association’s name, but it performed well below average in pulling readers through the text. Segmenting is very likely the reason.

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Conclusions

Based on his analysis of the data from 195 ad placements spanning 1990-2000 and a closer analysis of 26 ads, Philip Sawyer offered four conclusions in his report:

1. **With few exceptions, the ads performed poorly.**

   Starch has conducted many studies that scrutinize the advertising of an entire sector, and as recently as October 2000 Sawyer had authored just such a study of Internet advertising (as noted in the Introduction). While the size of this particular sample (approximately 200 ads) is small by Starch standards, it was large enough for Sawyer to believe that he was looking at a representative batch of ads from nonprofits and foundations with the capacity to advertise in national publications. The performance of these ads, he concluded, was disappointing at best. “Relatively rare is the ad for a nonprofit organization that earns high readership scores,” he reported, “and quite common are those that rank among the lowest ads in a given issue of a publication we have studied.”

2. **The exceptions prove, however, that you can’t blame the category.**

   As you will see in the next section, there are a few ads which recorded high readership scores. This led Sawyer to an important conclusion about the category he was studying: “There is no reason to believe that nonprofit organizations are inherently handicapped because readers are not naturally predisposed to such ads. Enough nonprofit ads effectively capture attention to tell us that there is no bias against such ads.”

3. **Design elements that work against reader tendencies are the primary cause of poor performance.**

   For more than eight decades, Starch has been studying reader tendencies, and the company’s data has identified design principles which are proven to enhance readership. Conversely, the company has also identified a number of techniques that are proven to discourage readership, and Sawyer observed many of these unsuccessful practices in the public interest sample. “What can make ads work for a nonprofit organization,” he concluded, “is not a major overhaul in approach, but simply more attention being paid to the fundamentals of advertising – basic blocking and tackling.”

4. **The targeting of a narrow audience is not a legitimate excuse.**

   A public interest organization may argue that its issue appeals to a narrow audience and that its advertising, consequently, will have limited appeal. Following this reasoning, one could conclude that low Starch readership scores would not be a fair measure of performance. “Our response,” according to Sawyer, “is that few, if any, ads are harmed if they are widely and wildly popular. If the nonprofit organization ad gets a positive response from someone who is unlikely to support the organization, the organization will not suffer from that interest. However, failing to reach someone who might be an enthusiastic contributor or member, but who is put off by a weak creative execution, would have to qualify as a missed opportunity.” Starch maintains that the most prudent approach is to employ design techniques that are most likely to attract as many readers as possible, increasing the odds of reaching the targeted audience.
The Print Ad Principles

"I think print advertising changes superficially. We go through fashions: borders, typography, colored type or whatever. Techniques change, but I don’t think the enduring principles of good communications will change that much. I don’t see why they should change because it’s about human behavior and reaction."

—David Abbott, Grace & Rothschild
(as quoted in Cutting Edge Advertising)

With Abbott’s philosophy in mind, I offer the following seven principles to guide you in the creation (or evaluation) of print ads promoting your cause. These principles are based primarily on Starch data, but additional research (interviewing current practitioners and culling from the literature of the field) has helped me refine them and add noteworthy exceptions.

Again, I offer the caution that these guidelines are not absolutes. As Phil Burton and Scott Purvis wrote in Which Ad Pulled Best? “…no single formula works successfully all the time in creating advertisements. Testing simply gives rise to general conclusions – it indicates what is most likely to work. If heeded…the principles stemming from generalities may result in techniques and approaches that will be more right than wrong.”

So, here’s to being “more right” the next time around:

The Print Ad Principles

1. Capture the reader’s attention like a stop sign and direct it like a road map.
2. Make an emotional connection before attempting to convey information.
3. Write headlines that offer a reason to read more.
4. Use pictures to attract and convince.
5. If you want people to read your text, make it readable.
6. Test before, measure after.
7. When everyone zigs, it’s time to zag.
Print Ad Principle

1

Capture the reader’s attention like a stop sign and direct it like a road map.
**Principle #1**

**Capture the reader’s attention like a stop sign and direct it like a road map.**

Before you begin analyzing the individual elements of a given ad, take a moment to see the ad as a reader would when viewing it for the first time — in its totality. All of the elements should work together to grab the reader’s eyes and lead them from point to point until an entire story is told.

**Keep It Simple.**

“People are hurried,” wrote Claude Hopkins in *Scientific Advertising*. “The average person worth cultivating has too much to read. They skip three-fourths of the reading matter which they pay to get.” Hardly a surprising assessment…until you consider that Hopkins made it in 1923.

You don’t have to imagine what he’d say today. In *The Copywriter’s Bible*, Luke Sullivan of the ad agency Fallon Worldwide offers the current take on an old problem: “Go to the airport and observe somebody reading a magazine. By my watch, it’s about two seconds per page. This is the milieu in which your next ad will be read. To succeed, an ad has to be as simple as a stop sign.”

Years of readership studies — including their recent analysis of public interest advertising — have brought RoperASW to the same conclusion. “Do not force the American magazine reader to spend any extra effort to understand or read an advertisement,” Philip Sawyer wrote in his report. “Unless there is a clear payoff for his efforts, he will just keep moving along to the next article or ad.”

So when you start evaluating your next ad, consider it first in its totality and try to see it as the reader who is idly flipping pages. Ask yourself: does the ad say “Stop,” commanding attention, or does it say “Detour,” suggesting there’s a problem that you’re better off steering around?

---

Resist Temptation!

“Resist the temptation to dump everything you ever wanted anybody to know about your organization into one ad. Good advertising boils down the message to a single proposition, a single call to action.”

—*Peggy Conlon, The Advertising Council*
Have an unmistakable focal point.

When readers look at your ad, they should have no doubt where to begin. Headlines are a traditional starting point, but if the illustration dominates the page, your readers are most likely to begin there. If the ad is mostly white space, a tiny line of copy at the center will grab the eye.

The point to remember here is not about relative size or the element you use to grab attention. It is simply this: your ad must have one element that is assigned the task of grabbing attention. This is the ad’s focal point, the starting line, the opening speech in your case to the jury of readers. If you look at your ad and cannot instantly identify its focal point, your ad will probably be as successful as the lawyer who stumbles on his way to the jury box.

Provide a clear path for the eye to follow from one element to another.

Your ad’s work is not done once the readers have found the focal point. Now they must be guided through the ad to ensure that your entire case is made. Starch research has revealed definite trends in how readers’ eyes flow across a page:

- Americans read across a page from left to right. Once readers have absorbed the images and information on the right side of a page, they are inclined to move off the page, as opposed to tracking left or upwards to the top.

- Most readers will look down after viewing an illustration, so if the illustration is intended as your focal point, placing the next most important element (typically the headline) below the illustration takes advantage of this tendency.

- Ads that have been neatly divided into smaller segments set off with borders generally do not earn very high Noted scores in readership studies. “The eye is a holistic organ,” Sawyer writes, “it yearns to see clearly and without impediment.”

An ad that smoothly takes the reader from one element to the next is said to have good “flow.” The converse is, to use the industry jargon, “a mess.” As you evaluate your next ad, make sure that it also functions as a road map, clearly guiding the reader to all the key elements.
Cease Fire

‘A gun in the home...’
(April 1996)

It’s no surprise that this ad earned the highest scores in the study. The overall design is elegant in its simplicity, and the tagged handgun provides a clear and powerful focal point. From the trigger, the eye moves to the text on the tag, which tells the tragic story behind this particular weapon. Even though that text is slanted (making it more difficult to read), the drawing power of this photo was clearly strong enough to hold the readers’ interest. Cease Fire’s ad is an excellent example of simplicity, focal point, and flow.

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<td>+68</td>
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These two ads demonstrate the difference that flow can make. As noted earlier, the NRA ad featuring Steve Largent recorded an exceptionally low Read Most score for two reasons: the design did not direct the reader to the text in the upper right-hand corner, and the text itself was difficult to see against the mottled photographic background.

Now compare the Largent ad to a similar one featuring baseball great Nolan Ryan. In this ad, the reader’s eyes would probably go to Ryan first, tracking downward from there and away from the
text in the upper left-hand corner. Ryan’s rifle, however, acts like an arrow pointing the reader back towards the text. Even though the text is printed on a photograph – which usually presents problems – it contrasts sharply with the solid dark background.

The 128% difference in Read Most scores between these two ads is dramatic and very likely attributable to these design variations. Simply put, one ad flows the reader to the text, and the other doesn’t.

National Rifle Association
“I’m the NRA - Nolan Ryan”
(November 1998)
**PRINCIPLE #1 - cont’d**

**Coalition for America’s Children**

“The Toughest Job in the World”  
(March 1997)

Here’s your basic meat-and-potatoes public interest ad: eye-catching photo on top, headline directly beneath, two neat columns of text, and the sponsoring organization’s logo (with slogan and contact information) anchoring the bottom of the page. An ad like this probably won’t win any design awards, but it should reliably flow the reader through all the elements and deliver respectable readership scores. For a basic design template, this ad by the Coalition for America’s Children won’t steer you wrong.

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**Adnorm Scores**

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Print Ad Principle

#2

Make an emotional connection before attempting to convey information.
Principle #2

Make an emotional connection before attempting to convey information.

It’s admirable to have the facts on your side, to be a purveyor of truth, and to occupy the moral high ground, but that’s not enough to make your case. In an age of information glut, people give their attention only to those things they care about. And caring is a far cry from information processing.

Minds tend to follow hearts, so make sure you reach their hearts first.

Caring is an emotional and intellectual process, involving both the heart and the mind – and usually in that order. So, if you want your target audience to stop, read, and truly contemplate your message, you have to engage their hearts first. Several of the people I interviewed stressed the critical importance of designing ads that proceed from an emotional connection.

Jo Lynn Dorrance, Director of Marketing Communications for the World Wildlife Fund, supervised a print campaign to raise awareness for WWF’s efforts to protect endangered species. “The way we’re going to engage people is through inspiration,” Dorrance said, “and then we’re going to talk about things that are a little more difficult.” WWF used striking photographs of pandas, polar bears, and (pictured at right) penguins in its “Amazing Grace” print campaign to strike that emotional chord first.
Jonathan Polansky, Vice President of Strategy for Public Media Center, stressed the importance of leaving room for an emotional response. “If the ad already looks like it’s reached its own conclusion,” Polansky warned, “it doesn’t appear to care about what the reader thinks or feels.” Polansky offered the parody headline, “Fascist Pigs Oppress Community!” as an extreme example of rhetoric squeezing the reader off the page. Given the same subject matter, Polansky suggested a headline that lets the reader decide what’s fair: “Should my son be in a coma because he drank a beer on the street?”

An additional note of caution: public interest advertisers have displayed a strong inclination to target just two emotions: fear and shame. Despite a vast palette to choose from – joy and sorrow, love and hate, all the complex feelings that make us human – good causes have tended to paint with these same two colors over and over and over again. Unquestionably these are strong motivators, but if they are the only ones we use, we turn ourselves into the fear-and-shame people. And who wants to hear from them?

**Facts fly by. Stories stick.**

In *The Triumph of Narrative: Storytelling in the Age of Mass Culture*, Robert Fulford calls stories, “the juncture where facts and feelings meet.” We hear and tell stories so often that we rarely stop to consider what an important role they play in communication and learning. In fact, experts from such diverse fields as anthropology, artificial intelligence, and journalism are coming to the same conclusion: our ability to remember and tell stories may be central to intelligence, self-image, and the quality of our relationships with others.
Starch research confirms the power of stories. “As time passes and as we see more ads featuring dramatic situations,” Sawyer reported, “we become more convinced that the fastest path to the reader’s heart and mind is to take a lesson from the narrative arts. Ads that powerfully present dramatic, emotionally charged situations - and ones that quickly and clearly convey a message to the audience – are those that people remember and bond with.”

Don’t assume, however, that you have to write a book to tell a story. The Cease Fire ad tells a compelling story with a photo and about thirty words. Just remember that people love to hear and tell stories. If you want them to talk about your ad, give them a story they can tell.

“We have difficulty remembering... abstractions, but we can more easily remember a good story. Stories give life to past experience. Stories make the events in memory memorable to others and ourselves. This is one of the reasons why people like to tell stories.”

—ROGER SCHANK,
Tell Me a Story: Narrative and Intelligence
Principle #2 - cont’d

American Red Cross

“Help Can’t Wait”

(April 1995)

A three-word headline and an emotionally charged photo tell a powerful story that everyone can relate to. It doesn’t matter if an earthquake, hurricane, or bomb destroyed this woman’s home – she needs help and she needs it now. The ad makes the simple point that this is what Red Cross does best: providing help quickly where it is needed most.

The story told in this ad was a direct outcome of audience research. “We had just come off a couple of years of research [that said] people saw us as an organization that responded quickly,” said Scott Leslie, Red Cross’ advertising director. “We wanted to use that insight to suggest we really need your help and we can’t wait for it either.”

The ad, which was designed by J. Walter Thompson, scored very highly in terms of grabbing attention and branding Red Cross. (RoperASW does not calculate a Read Most score when an ad has fewer than fifty words of text.) Its strong emotional content and implicit story telling – along with simple design and good flow – are certain keys to its success.

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As noted in principle #1, this ad follows a reliable design template: large photo to capture attention; a headline playing off the photo positioned directly beneath; brief explanatory text; and the organization's name, logo, and contact information at the bottom. Attending to these design basics yielded predictably good Noted and Associated scores.

What probably accounts for the exceptionally high Read Most score is the ad's emotional impact. Kuwait is a nation about which readers may have mixed feelings, but when embodied in the person of a forlorn little girl in a jail-like setting, the message "Kuwait is still waiting..." has new meaning. Now the story is personal, and we are inclined to read on.

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Principle #2 - cont’d

National Coalition Against domestic violence
‘Flowers’
(April 1991)

Here’s another excellent example of an emotionally powerful story evoked with few words and a single image. This ad employs a different – but equally reliable – approach to flow by using the headline to capture attention and then directing readers to the photo for the emotional payoff. Once again, concise text below the photo fills out the story, and when you arrive at the bottom of the ad, your eyes’ last “resting place” is the phone number you can call for help. (If you feel that the phone number could be bigger, I won’t argue with you.)

Simple design is an asset in this ad, but emotion and storytelling are its great strengths.
Print Ad Principle

#3

Write headlines that offer a reason to read more.
**Principle #3**

**Write headlines that offer a reason to read more.**

In many ads, the headline will be the first element readers see. As such, it plays the pivotal role of capturing attention and driving it deeper into the ad. After you’ve considered the effect of the ad in its totality, pay close attention to the headline and make sure it’s bringing readers “inside the tent.”

**State a benefit, arouse interest, or break news.**

“They laughed when I sat down at the piano, but when I started to play…” is one of the most famous headlines in advertising history. Its creator, John Caples, went on to write *Tested Advertising Methods*, an industry classic now in its fifth edition. In this book, Caples contends that good headlines do at least one of three things:

- Appeal to the readers’ self-interest by offering a clear, tangible benefit.
- Arouse curiosity that can be gratified by reading further.
- Break news that will also spur the reader to delve into the text.

David Ogilvy claims that five out of every six people who read your ad will read only the headline. Consequently, if your headline doesn’t perform at least one of the functions Caples specifies, you could lose most potential readers at this point.
Principle #3 - cont’d

Keep it short (but if you need more words to be genuinely intriguing, don’t be afraid to use them.)

According to Philip Sawyer, “Starch data indicate that short, punchy headlines (i.e., 9 words or less) perform best in gaining initial reader attention and usually work most successfully in leading the eye to delve into the body copy.” Jeff Boal of the PlowShare Group (creator of ads for World Wildlife Fund, National Crime Prevention Council, and the Environmental Protection Agency) likens print ads to billboards, which also require concise appeals.

That said, Caples points out that brevity is no guarantee of effectiveness: “Long headlines that say something are more effective than short headlines that say nothing.”

Whether you take the long or short road, PMC’s Polansky recommends putting headlines in the form of a question whenever appropriate. “If you ask a question,” says Polansky, “the reader is going to come up with an answer of some kind. You’ve already started a dialogue, and good print ads are dialogues.”

Know how your headline plays off your illustration.

Most headlines work in tandem with a photograph or illustration, and their location on the page should be a function of this relationship. “If the visual is a payoff to a headline,” says Fallon Worldwide’s Tom Lichtenheld in Cutting Edge Advertising, “then theoretically you put the headline at the top and the visual below. If it’s a visual concept, the headline is small and goes at the bottom.”

Great Wall, Better Headline

“In headlines…say something specific and concrete. It will make your argument more persuasive and your ad more interesting. Here’s an example of the power of detail. The headline read: ‘It began 400 years before Christ. It is visible from Mars. You can touch it this spring.’ Punctuated by a small picture of the Great Wall of China, the details in this headline made me keep reading about Royal Viking’s cruises to China.”

–Luke Sullivan, Hey, Whipple, Squeeze This
In *Ogilvy on Advertising*, David Ogilvy goes so far as to present a specific formula:

- When the illustration carries the major responsibility of transferring information, Ogilvy recommends using a large photo (80% of a page), and a short headline of up to 9 words.

- When the text is more important than the illustration, Ogilvy recommends a shallow photo (25% of a page) with a headline of up to 20 words.

Just as an ad *must* have a focal point, you must resolve the relationship between the headline and the photo, determine which is the leading element, and proceed with your design accordingly.

> “What you don’t want to do is make the picture do what the words are doing, and the words do what the picture is doing. So you’ve got to decide which is leading, which is taking you forward, and if it’s the picture then almost certainly what you want is a very simple headline. Or it’s the other way around: a very simple picture and you’ve got an intriguing headline. But you can’t have both.”

—Lionel Hunt, *Lowe Hunt & Partners*, (as quoted in *Cutting Edge Advertising*)
**Principle #3 - cont’d**

**Save the Children**

"If a Little Girl Cries..."

(November 1994)

"Starch data suggest that readers turn away from [headlines with] too much variety in font style and size," Sawyer reports, so the design of this ad runs contrary to reader tendencies. The descending font size within the headline, however, is purposeful in two ways: it physically draws you into the text, and it helps depict the story that the ad is telling. The high Read Most score is probably a direct result of the headline's design.
The headline of this ad has three fundamental problems:

- First, it does not offer a clear benefit, arouse interest, or break news.
- Second, it has been cut in half by the photograph, forcing readers to jump to the bottom of the page to find the final four words.
- Third, the illustration is the dominant image on the page, so the reader’s eyes will probably go to the photo first. From there, they are likely to track right or down, but not upwards to the first half of the headline.

Given these deficiencies, the ad is off to a poor start, and its sub-par numbers across the board are a predictable result.
Principle #3 - cont’d

American Cancer Society
“When my breast cancer surgery was over...”
(October 2000)

We’re off to a good start here: the woman featured in the ad is looking directly at us, and we’re inclined to look back (more on the importance of eye contact later). Consequently, the ad does a good job of grabbing our attention, and the Noted score reflects this. The design is simple and the flow should ultimately deliver the reader to the American Cancer Society logo which stands out in the lower right-hand corner. The positive Associated score indicates a better-than-average performance here, too.

Problems arise, however, in the middle of the ad. The designer chose to work without a headline and offers only an enlarged line of text to pull the reader into the body copy. “As every PR person and newspaper writer knows,” says Sawyer, “the first line is the most important. If that does not grab the reader, you have lost the reader.” By coloring this line dark green, the designer has made it less readable against the woman’s sweater.

The absence of a headline and the design choices for the text are the likely reasons this ad recorded a low Read Most score despite its good start.

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Print Ad Principle

#4

Use pictures to attract and convince.
**Principle #4**

**Use pictures to attract and convince.**

If the headline isn’t the most prominent design element, a photograph probably is, and that confers a similarly heavy responsibility. As the initial point of interest, the image must also be presented in ways that pull the reader deeper into the ad.

**Color pulls, black & white explains, and monochromatic does neither.**

If cost is not an issue, use color: color photographs possess the greatest ability to attract the human eye. “Starch data indicate that readers are particularly drawn to blue and green hues,” reports Sawyer, “and very often a strong reliance on those colors alone can boost Noted scores considerably.”

Black and white photography is not as naturally attention getting, but it possesses its own unique strength. A black and white photograph is, by definition, an abstraction of its subject. By draining the image of color, the photographer asks you to look beyond the subject for other things – the story of a woman’s suffering, for example, as depicted in the Red Cross ad, “Help Can’t Wait.”

Single-toned, or “monochromatic,” photos serve neither purpose, according to previous readership studies. “Starch has consistently found that extremely rare is the monochromatic photograph that earns even average Noted scores,” Sawyer reports.

**Seeing is still believing.**

Given the limited amount of space you have in a print ad and the limited amount of time you have with the reader, photographs are often a more powerful tool than words. In *Visual Persuasion: The Role of Images in Advertising*, Paul Messaris writes, “…photographs come with an inherent guarantee of authenticity that is absent from words no matter how authoritative.” John Caples makes a similar point in *Tested Advertising Methods* when he asserts, “A photograph adds real information to an advertisement. Photographs convince. Photographs are proof.”

Of course, in a time when doctored photos fly around the Internet and famous faces routinely end up in odd places, the credibility of photos may be more in question. Tom Lichtenheld addresses this point in *Cutting Edge Advertising*, but he’s not overly concerned. “Even though people are savvy to retouching,” says Lichtenheld, “they still believe that photographs don’t lie.”
Avoid placing text over photos (but consider placing captions below them.)

Given the strong attractive and storytelling power of photos, it is generally inadvisable to place text directly over an image. As we have already seen, such placements tend to obscure the photo, make the text more difficult to read, or both. In some instances, a photograph will provide a solid background that can offer strong contrast for text, but if you choose to mingle words and pictures, do so with care. According to Sawyer, “Words placed on photographs impair the eye's longing for visual beauty.”

At the same time, be aware of opportunities to place text directly beneath a picture. “People are in the habit of reading the brief messages that are printed under pictures,” writes Caples in Tested Advertising Methods. “This habit dates back to the reading of school textbooks, which have always had captions under the illustrations. The advertiser should take advantage of this habit.” In The Art of Cause Marketing, Richard Earle offers another compelling argument: “Captions always get more readership than body copy.”

Babies remain one of the most powerful eye-magnets available.

If babies are a credible part of your message, use them in your advertising – they are time-tested magnets for the eyes. “Starch data show that readers almost invariably respond well to babies in advertisements, and the results gleaned from [the public interest] analysis indicate that this finding holds for nonprofit organizations,” Sawyer reports.

The recommendation to use babies comes with an important caveat, however. “While the presence of a baby adds interest for readers,” Sawyer adds, “we must stress that the manner in which the baby is depicted is of primary importance to how an ad is perceived.” As we have already observed in the Save the Children ad that showed only a child’s feet, readers may be put off if they cannot see the whole child. “Our data strongly suggest that readers have a problem with partial shots of people in which isolated, 'chopped off' body parts are shown,” reports Sawyer. “This finding seems to resonate all the more intensely as it applies to infants and young children.”
Using photographs of polar bears, pandas, and, in this case, penguins, World Wildlife Fund ran an extremely successful print campaign that generated $4.5 million in donated ad space. The ads, which were designed by The PlowShare Group, appeared in Bon Appetit, Good Housekeeping, Martha Stewart’s Living, and several other magazines, and it’s easy to see why they earned so many free placements. The striking photograph, eye-catching colors, and elegantly simple design all combine for a reader-friendly effect – one that is apparently confirmed by the strong Noted and Associated scores. (As mentioned earlier, when an ad features fewer than fifty words of copy, Starch does not calculate a Read Most score.)

The principle of flow, however, suggests one small way in which this ad might be improved. From the headline to the penguins’ beaks to the panda logo, the ad clearly directs the readers’ eyes from the upper left to the lower right-hand corners of the ad. Ideally, the reader’s visual journey should end at a response mechanism (e.g., a toll-free number or web address) where the interest aroused by the ad can be converted into action. In this design, however, two response mechanisms are positioned in the upper left-hand section of the ad and have probably been “left behind” by the time readers complete their trip. Relocating the telephone number and Internet address to a spot nearer the panda logo would probably help increase response.
**Principle #4 - cont’d**

**Save the Children**

“For some children...”

(June 1998)

These two ads demonstrate how the drawing power of babies can be maximized or compromised. Both ads follow a traditional design template (stacking photo, headline, body text, response information, and logo), but the difference in treatment of the photo’s subject is absolutely crucial here.

In the CJ Foundation for SIDS ad, we see a pleasant, full-color image of a baby girl lying on her back. The Save the Children ad, as noted earlier, depicts only the infant's feet. In her pink...
By sleeping face up, she’ll have a better chance of waking up.

Each year throughout the U.S., an estimated 3,500 infants die of Sudden Infant Death Syndrome, also known as SIDS. That’s almost 10 babies every single day. By placing your baby to sleep face up, you may reduce the risk of SIDS by as much as half.

For more information call 1.888.8CJ.SIDS www.cjside.com

pajamas, the little girl appears comfortable and content (and she even seems to be waving at us.) The black and white feet leave the baby’s status in question, and may even suggest a tragic end.

By adhering to basic rules for overall design, both ads should have performed reasonably well, but the scores are significantly different: by 33% in Noted, 25% in Associated, and an eye-opening 64% in Read Most. Seen side by side, they comprise an important reminder: show the whole baby!
**Principle #4 - cont’d**

American Liver Foundation

“Five million...”

(December 1995)

The photograph in this ad may very well be the design element that turned readers away. The headline is well-positioned to capture attention and lead readers to the body text, and from there the eye would track naturally downwards to the ad’s “ask” (“Get tested.”) and response mechanism (the toll-free number). The scores for this ad, however, suggest that most readers didn’t remember it, and an overwhelming percentage of those who saw it didn’t bother to read most of the text.

Sawyer points to the photograph as the likely reason: “The macro-lens effect achieved by this super close-up, partial view of a face is under such heavy magnification that it is almost nightmarish, or, at the very least, unpleasant for many to look at. Canary-yellow eyes staring off the page add to the disturbing look of the picture.” While eye contact is generally desirable in photographs, this ad seems to be the definition of “too much of a good thing.”

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<td>-19</td>
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Print Ad Principle

#5

If you want people to read your text, make it readable.
Principle #5

If you want people to read your text, make it readable.

While this may appear to be a Blinding Flash of the Obvious, it's one BFO that too many ad designers ignore. In their attempts to be creative and different, they continue to set type in fonts and sizes that may be pleasing on a purely aesthetic level but lack one important quality: you can't read the words.

Legibility is priority #1

People are conditioned to reading type precisely as you see it here. This text is printed in sentence case, so only the first word and proper nouns begin with capital letters. The typeface is serif, meaning that the letters have small additional lines and curlicues that help you recognize them. And this paragraph is justified left, which creates an even margin on the left side and a ragged margin on the right.

By comparison, note how difficult it is to read this paragraph. The letters are all capitalized, so you do not have additional cues to tell you where one sentence ends and another begins. The typeface is sans serif so the letters have fewer distinctions between them. And the paragraph is fully justified, which creates even margins on both sides but can leave odd spacing between the words.

"Typefaces are decoded as we read," says Jim Aitchison in his book, Cutting Edge Advertising. "The cut of each letter will transmit dozens of signals to the brain. Typography underscores words with emotional presence, creates atmosphere, colors the way we want our messages interpreted." Good typography does not draw attention to itself nor does it stand in the way of the message. As Sawyer concludes in his report, "The simplest, most easy-to-read renditions of body copy are those that tend to earn the highest readership scores."

And He Probably Knows a Little About This

"Serifs exist for a purpose. They help the eye pick up the shape of a letter. Piquant in little amounts, sans serif in page-size sheets repels readership as wax paper repels water."

–John Updike
Layout of text can also enhance readability.

Even with careful attention to face and case, the text in an ad may scare off some readers if there appears to be too much of it. There are several layout techniques, however, that can make even long text (which Starch defines as 100 words or more) easier to read:

**Short Paragraphs**
“Break your copy into as many short paragraphs as you can,” advises Luke Sullivan in *Hey, Whipple, Squeeze This.* “Short paragraphs are less daunting.”

**Subheads**
“Subheads tell your story in brief form to glancers who don’t have time to read your entire advertisement,” writes Caples in *Tested Advertising Methods.* “[They also] get copy read that might otherwise not be read.”

**Overall Appearance**
“Copy that looks good on the page has a knack of reading well, too,” says Adrian Holmes, Chairman of Lowe Howard-Spink, in *The Copywriter’s Bible.* Holmes encourages designers to break up long, heavy looking blocks of text and rearrange copy until the overall effect is pleasing to the eye.

The goal is to give the reader several points of entry into the text. “If you want people to enter the tent,” says Polansky of Public Media Center, “don’t have one heavily guarded entry point.”

In general, shorter is sweeter, but if it doesn’t tell the whole story...

The question of short text versus long text has passionate proponents on both sides. “Inside every fat ad there’s a thinner and better one trying to get out,” says Tony Cox, Creative Director for BMP/DDB, in *The Copywriter’s Bible.* “In short, the less said the better.”
David Ogilvy offers this rebuttal: “All of my experience says that for a great many products, long copy sells more than short,” he writes in *Ogilvy on Advertising.* “But I must warn you that if you want your long copy to be read...your first paragraph should be a grabber.” Sawyer echoes this thought in his report. “People will read long copy,” he writes, “but they do so only when their conscience or curiosity is raised, primarily by the photograph or the headline.”

Of course, the best answer to the question, “Long or short?” is probably, “It depends.” In *The Art of Cause Marketing,* Richard Earle explains how an ad’s placement can affect this decision: “If your environment is a glossy magazine, you may wish to let a startling visual carry your message. Certainly your copy should be brief and to the point. If, however, you are on the op-ed page of a serious newspaper, then a thoughtful long-copy approach may be completely appropriate.”

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May We Send You $700?

“I don’t think people read body copy. I think we’ve entered a frenzied era of coffee-guzzling, fax-sending channel surfers who honk the microsecond the light turns green and have the attention span of a flashcube. If the first five words of the copy aren’t, ‘May we send you $700?’ word 6 isn’t read.”

–Luke Sullivan

*Hey, Whipple, Squeeze This*
**Principle #5 - cont’d**

**Public Media Center & Media Access Project**

*Low Power Radio* (May 2000)

The San Francisco-based Public Media Center has a penchant for the long-copy approach, and this joint effort (with the Media Access Project) is no exception. The body text alone runs over 200 words, so reading this ad requires real interest on the reader’s part. Fortunately, the ad’s creators employed several techniques to arouse interest and enhance readership:

- The headline – which is the clear focal point of the ad – is a compelling and urgent call to action.

- The body copy is large, left justified, and set in sentence case in a familiar serif text: all design choices that make it easier to read.

- Background information on the issue (low-power radio) and its supporters is set off in a box and bold print beneath the coupons.

“The ad did an excellent job of converting Noters to Readers,” wrote Sawyer in his report, “and the healthy Read Most score – which is even more impressive when one considers the amount of text in this ad – is the ultimate signifier of success for this kind of ad.”
Like Public Media Center's ad, this ad presents over 200 words of body text, but several of the design choices made run contrary to reader tendencies:

- While the text is large and set in a familiar serif face, each line has been fully justified to fit the contours of a cloud. This creates uneven spacing between the words.

- Since the sculpting of the text into the shape of a cloud would not permit normal paragraph structure, heart-shaped bullets are used to denote the beginning of new paragraphs. This lack of white space makes the text that much more imposing.

In the last eight lines of text, the type shifts to italic and diminishes in size, and neither change makes it more readable.

As noted earlier, the headline does not offer a compelling reason to read the copy, but even if it did, the design choices made for the text alone should have been enough to dissuade most readers – and the low Read Most score is not surprising as a result.

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Adnorm Scores

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<td>-69</td>
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American Committee for the Weizmann Institute of Science (ACWIS)

"The Idea Market"

(May 1996)
**Principle #5 - cont’d**

**Hepatitis Foundation International**

"She just picked up a virus..."

(April 1998)

Here's another ad which asks you to read over 200 words of body copy, but its designers did enough things right to earn a very high Read Most score. The text is sans serif and has been set in fully-justified columns, but:

- The ad has good flow. The headline grabs your attention, and the model’s gaze points you over to the copy.

- The copy is long, but a color-coded map of the Earth and a factoid about Hepatitis A provide breathing room between segments, making the text less daunting to absorb.

- Within the text, certain sections are underlined or set in bold type to stand out. This not only draws attention to those lines, it differentiates them from the rest of the text, creating enough visual variation to keep the whole column of text interesting.

The Noted and Associated scores are slightly sub-par, but it would appear from the Starch research that those who stayed with the ad were drawn into the text.

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<th>Adnorm Scores</th>
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<tr>
<td></td>
<td>-6</td>
<td>-2</td>
<td>+40</td>
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Print Ad Principle

#6

Test before,

measure after.
Principle #6

Test before, measure after.

Even if you follow principles 1-5 to the letter, you may still produce an ad with a message that doesn’t connect with your target audience. Sometimes the headline turns out to be more confusing than clever, or the picture which you built the ad around is simply not as provocative as you thought. That’s why it’s prudent to check in with your target audience before investing thousands (if not millions) in your next print campaign.

Test an ad’s effectiveness before publication.

The American Heart Association, American Red Cross, Planned Parenthood, and Save the Children are a few of the many groups I spoke with who used focus groups to shape their print advertising. “We tend to test most everything we do,” said Scott Leslie of the Red Cross, “and at least we know that people get the message when we show ads in focus groups. If people don’t repeat back to us unaided what we intend, then we haven’t done our job.”

Other groups, like the American Heart Association, were more interested in testing concepts. “We don’t test the ads themselves,” said Julie Grabarkewitz. “We test the messaging. We ask, ‘If we say this, would that motivate you?’” At approximately $5,000 a session, focus groups may be viewed as an expensive luxury, but most of the nonprofits interviewed agreed that they were an investment in better messaging.

Of course, there are dissenting opinions on the subject. Luke Sullivan believes that, like committees, focus groups are “a cul-de-sac down which ideas are lured and quietly strangled.” If you want to talk to your target audience, he recommends that you avoid the windowless, dimly lit rooms of a research center and proceed directly to the places where they shop, play, and hang out.

Crispin Porter + Bogusky, the Miami-based agency that developed the anti-smoking “Truth” campaign, did precisely this. To get a better sense of teenager attitudes towards smoking, CP+B’s research team armed a handful of teens with video cameras and sent them to malls and movie theaters to interview other kids. The informally captured comments, according to CP+B’s president, Jeff Hicks, were far more candid and revealing than anything the agency could have hoped to hear in a focus group.

Whether arguing for traditional focus groups or more informal “street” research, all of the public interest advertisers made the same point: find a way to test your message with your target audience before publishing your ad. This may entail some extra expense, but in the long run, an untested ad that performs poorly will cost you more.

But I Don’t Have a Research Budget

“You can test with people you know – relatives, friends, members of community groups. Ask them, ‘What does this ad say to you?’ If you’re not getting the answer back that you intended, you need to go back to the drawing board.”

—Peggy Conlon, The Advertising Council
PRINCIPLE #6 - cont’d

Pre-testing ads with a publication’s gatekeepers can increase your chances of securing space.

“We always take into account what we hear from art directors in magazines because if they don’t like it, it won’t find its way to the consumer,” said Jo Lynn Dorrance of World Wildlife Fund. Working with her agency, The PlowShare Group, Jo Lynn conducted one-on-one interviews with art directors to make sure WWF’s ads would appeal to them.

“They were flattered to be asked,” said Dorrance, “and it really paid off – the response now as opposed to years ago is like night and day.” As noted in principle #4, WWF’s “Amazing Grace” campaign depended entirely on donated ad space, but thanks to thoughtful pre-testing with art directors, the campaign received $4.5 million in donations of space.

Measure response after publication.

Starch Readership Studies are one way to test response after publication, but their cost (as much as $1,200 to track the performance of a single ad) may put them out of reach for many nonprofits. Many publishers, however, will assume the cost of a study if an advertiser requests one, so it may be worth an inquiry. Another cost-effective route is to build a mechanism into your ad which will allow you to accurately track reader response to that particular placement. Sample mechanisms can include:

- A toll-free number with a dedicated extension (to distinguish calls generated by the ad from those generated by other postings of your phone number);
- A website address that includes a dedicated page (again to distinguish visits generated by the ad from hits that may come from other postings of your address);
- A coupon that includes a code identifying the publication in which the ad was placed;

Not every ad asks for an action which can be accurately measured, but it is incumbent upon you to take advantage of those opportunities that do. “Regardless of what method of testing you use,” writes Caples in Tested Advertising Methods, “the important thing is to have some method of testing. Testing enables you to throw opinions overboard and get down to facts.”
Print Ad Principle

#7

When everyone zigs,

it’s time to zag.
Principle #7

When everyone zigs, it’s time to zag.

Principles, like rules, are made to be broken. Just make sure, however, that when you break the rules, you do so knowingly and with good reason.

Imagine flipping through a magazine where every ad (including the public interest variety) has followed the fundamental principles of good design. On page after page, you find a strong photo that leads to a crisp headline that leads to concise, readable body copy, that leads to the ad’s “ask” and the sponsoring organization’s name and contact information.

One ad, however, has seemingly broken all the rules. It features no headline and a tiny picture that you have to study to figure out what’s happening. White body text is printed against a black background (a design choice which consistently draws fewer readers than black text on a white background), and the whole ad seems to be slightly off-kilter. Naturally, when you close the magazine, this is the one ad you remember.

Sometimes your ad will stand out most by breaking the rules. The cautionary note here is that you should do so purposefully. The design principles articulated above did not emerge by accident. They represent more than eight decades of reader interviews as well as the consensus of some of the best minds in advertising today.

Nevertheless, each ad should be approached on a case-by-case basis. The kind of audience to whom you are appealing, the nature of the publication in which the ad will appear, the subject matter of the ad – these and many other factors may necessitate a bending or breaking of one or more principles. And breaking these rules is not unlike civil disobedience: it may be against the “law,” but you’re serving a higher purpose.

The Rule-Breaker’s Rationale

“An idea that does not involve risk does not deserve to be an idea.”

–Oscar Wilde
The Print Ad Principles - cont’d

The Print Ad Principles Summary

1. Capture the reader’s attention like a stop sign and direct it like a road map.
   - Keep it simple.
   - Have an unmistakable focal point.
   - Provide a clear “path” for the eye to follow from one element to another.

2. Make an emotional connection before attempting to convey information.
   - Minds tend to follow hearts, so make sure you reach their hearts first.
   - Facts fly by. Stories stick.

3. Write headlines that offer a reason to read more.
   - State a benefit, arouse interest, or break news.
   - Keep it short (but if you need more words to be genuinely intriguing, don’t be afraid to use them).
   - Know how your headline plays off your illustration.

4. Use pictures to attract and convince.
   - Color pulls, black & white explains, and monochromatic does neither.
   - Seeing is still believing.
   - Avoid placing text over photos (but consider placing captions below them).
   - Babies remain one of the most powerful eye-magnets available.

5. If you want people to read your text, make it readable.
   - Legibility is priority #1.
   - Layout of text can also enhance readability.
   - In general, shorter is sweeter, but if it doesn’t tell the whole story…

6. Test before, measure after.
   - Test an ad’s effectiveness before publication.
   - Pre-testing ads with a publication’s gatekeepers can increase your chances of securing donated space.
   - Measure response after publication.

7. When everyone zigs, it’s time to zag.
Thank you for reading this book; you've just taken step number one.

According to David Garvin, author of *Learning in Action*, you have completed the first step in the learning process: you have acquired new information. If you're truly interested in remembering what you have read and making it a standard part of your creative process, however, you have two more steps ahead of you.

General principles may be interesting, but to become genuinely useful they must be interpreted to meet your needs. If you wear several hats in your organization (e.g., executive director + communications director + development director) the rules will be different for you than for the single-hatted advertising manager of a large national nonprofit. So take another look at the seven principles and ask yourself, “How can I make these work for me?” In this process of interpretation, you start to make the principles yours.

Finally, and most importantly, the information must be applied. This is where conceptual rubber meets the nonprofit road. The next time you work on a print ad – whether you're creating it from scratch or evaluating another person's work – look at it through the filter of the seven principles. Where appropriate, build in the design elements that play directly to reader tendencies and fix (or eliminate) the ones that don't. When you finally put the ad out into the field, make sure it includes mechanisms that will allow you to measure the response.

According to Garvin, if you don't actively apply newly acquired information, it will begin to fade from memory. If you want to remember what you've read here, there's a simple way: use it!

*Make it Yours*

“It can be said flatly that the mere act of listening to wise statements and sound advice does little for anyone. We cannot efficiently use the knowledge of others; it must be our own knowledge and insight we use.”

—Charles Gragg, *Because Wisdom Can't Be Told* (as quoted in *Learning in Action*)
“I can’t think of anything harder than moving people to activism,” said Bari George, Planned Parenthood’s Director of National Advertising. Virtually all of the people I spoke with in both the nonprofit and advertising communities expressed similar sentiments. While they generally accepted Starch’s contention that the average newspaper or magazine reader has no inherent bias against nonprofit advertising, they know in their hearts it’s an uphill fight.

Consider one small, but telling, example. Last year, the makers of M&M’s spent $10-million changing the name of their original candy line from “Plain” to “Milk Chocolate.” (The word “plain,” apparently, was just too, well…plain). By national advertising standards, even that sum is conservative when it comes to establishing a new product name – but when was the last time you had $10-million to sort out a small image problem?

In the battle for a share of the public’s attention, nonprofits are being outspent by hundreds of millions (if not billions) of dollars every year. So while the average reader probably has no bias against your print advertising, the playing field is hardly level. Situated between a glossy two-page spread for Victoria’s Secret and a photo of a Ford Explorer in a breathtaking Alaskan landscape, your ad may not be quite as compelling as it was in the focus group.

To my mind, that’s an argument to pay even more attention to the seven principles. By using design techniques that appeal to documented reader tendencies, you reduce the chances that your ad will be passed over or partly read. And given fewer dollars to work with, you simply must make the most of every chance you get.

Because a full page ad is a terrible thing to waste.
Good Books: An Annotated Bibliography

If you're interested in exploring this subject further, I encourage you to consider some of the following books that contributed to the research for this project:

**Historical Context**

*Ogilvy on Advertising*, by David Ogilvy (Vintage Books © 1983)
Acknowledged as an industry bible, this book has its share of time-tested principles along with some plainly outdated advice, but given when it was written, Ogilvy deserves credit for offering more of the former. Chapter 7, “Wanted: a renaissance in print advertising,” is filled with specific recommendations and is a good starting point for the print ad newcomer.

Originally published in 1923, *Scientific Advertising* still has much to offer. Hopkins honed his skills in direct response marketing – where you know exactly how well your appeal did – and many of the fundamentals he offers on writing headlines and copy are echoed by today’s top practitioners.

Caples worked at BBDO, taught copywriting at Columbia Business School, and wrote another industry bible that is now in its fifth edition. This updated version is Advertising 101 with numerous pointers for print advertisers.

My colleague Philip Sawyer calls this “easily the best book on advertising that I have ever read.” Of course, that was for a back-cover blurb, so there may be a little logrolling there. There’s not much hard advice here for the print advertising minded, but for an overview of the ad industry and its unique place in American life, *Twenty Ads* is a very entertaining and stimulating read.
Contemporary Advertising

Earle’s certainly got the credentials (he worked on the “Crying Indian” campaign and won over 50 industry awards), but his advice seems most attuned to big-budget advertisers. The chapters on “Planning Your Campaign” and “Radio and Print” were most useful.

The Copywriter’s Bible, Alastair Crompton, Commissioning Editor
(Designers and Art Directors Assoc. of the UK © 1995)
Subtitled “How 32 of the world’s best advertising writers write their copy,” this book is a treasure trove of good advice from men and women in the advertising trenches. Despite the name, there are many excellent pointers on layout as well.

Cutting Edge Advertising, by Jim Aitchison (Prentice Hall © 1999)
Aitchison analyzes over 200 print ads and brings in comments from the advertising legends (e.g., David Abbott, Neil French, Indra Sinha) who worked on them. Essential reading for public interest print advertisers.

Hey, Whipple, Squeeze This, by Luke Sullivan (John Wiley & Sons © 1998)
Named one of the top ad writers in the country by Adweek Magazine, Luke Sullivan offers firsthand advice with humor, sarcasm, and the scars of someone who’s sat through more than his share of focus groups. Chapter 4, “Write When You Get Work,” is filled with useful nuggets.

A compendium of the agency’s work from around the world for such diverse public interest clients as Action for AIDS, Greenpeace, New Zealand Red Cross, and UNICEF. Many of the print ads are terrific and inspiring.

Which Ad Pulled Best? by Phil Burton & Scott Purvis (NTC Business Books © 1996)
Interesting and annoying. The book opens with interviews featuring industry giants (e.g., George Gallup, Roy Grace, Jay Schulberg) who offer some excellent advice. When the book moves into its fifty side-by-side comparisons, however, it takes the form of a workbook which lists the relative merits of each ad without answering the question posed in its title. Like I said: annoying!
Good Books: An Annotated Bibliography - cont'd

Related Subjects

Don’t let the subtitle fool you: this book is for anybody who’s battling for share of mind. Smart advertisers make it their business to know everything about their audience, and Davenport & Beck have many interesting things to say about how people parcel out attention in this age of information glut.

Clean New World: Culture, Politics, and Graphic Design, by Maud Lavin (MIT Press © 2001)
If you work in the reproductive rights arena, Chapter 9 (“A Baby and a Coat Hanger: Visual Propaganda in the U.S.”) is a must-read. Otherwise, this book is strictly for design mavens who enjoy reading about German posters in the 1930s.

Data Smog: Surviving the Information Glut, by David Schenk (HarperEdge © 1997)
Schenk brilliantly quantifies the impact of info-glut on our daily lives, but the book becomes a little more dated with each passing month. Nevertheless, it remains an excellent grounding for anyone who wants to understand what a cluttered marketplace of ideas really looks like.

Damasio contends that emotions play a role in every decision we make, and he’s got the science to back it up. If you still believe you’re going to win your argument on the facts alone, read this book.

Brown & Duguid wrote this book to challenge those net-heads who keep saying, “The web will change everything.” Chapter 7, “Reading the Background,” is a sobering reminder that how you present information strongly affects how people think about it. (Of course, anyone who submitted really thick term papers in college already knows this, but there’s slightly more to it than that.)
Related Subjects - cont’d

Tell Me a Story: Narrative & Intelligence, by Roger Schank
(Northwestern University Press © 1990)
According to Schank, director of the Institute of Learning Sciences at Northwestern University, stories help us remember, define ourselves, have stronger friendships, participate in a community – in short, they are a central part of our lives. The best way to reach and teach, Schank contends, is through stories, and his book makes a case that any advertiser should consider.

The Triumph of Narrative: Storytelling in the Age of Mass Culture, by Robert Fulford
(Broadway Books © 1999)
Same territory as Tell Me a Story, but Fulford, a Canadian journalist, relies more on the anecdotal to make his case. Nevertheless, for anyone interested in learning more about the power of story, this is worthwhile reading.

One of the classics on information design from the Yale professor who is widely considered a guru on the subject.

Visual Persuasion: The Role of Images in Advertising, by Paul Messaris
(Sage Publications © 1997)
Messaris, a professor at the University of Pennsylvania’s Annenberg School, offers scholarly observations on how photographic images can be more persuasive than words, why slightly altering photos is a remarkably effective technique for capturing attention, and how visual style can actually enhance the substance of your message. The scope of the book is well beyond print advertising, but the theories across all media are worth understanding.
Which Ad Worked?

Two Ads. Two Good Causes. But...

When it came to delivering the message, only one ad did its job. Can you tell which one just by looking at them? (You can find the answer on pages 40-41.)

Creating public interest print ads that work is an art, and a particularly challenging one at that. Fortunately, there are several easily learned techniques that can improve the chances your ad will be noticed and read. Documented through research and tested over time, these “print ad principles” can help any nonprofit or foundation compete more effectively in an increasingly cluttered marketplace of ideas.

Whether your work involves creating print ads from scratch or reviewing finished products, Why Bad Ads Happen to Good Causes can help you work smarter. Based on an unprecedented 10-year study of public interest advertising, and incorporating interviews with leading practitioners in the field, this book will help you understand once and for all what readers are looking for and whether or not your ad is giving it to them.

To order or download a free copy of this book, please visit www.agoodmanonline.com